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  1
                  IN THE UNITED STATES DISTRICT COURT
                   FOR THE EASTERN DISTRICT OF TEXAS
  2
                           MARSHALL DIVISION
  3
        PATTY BEALL, MATTHEW MAXWELL,
 4
        TALINA McELHANY and KELLY
        HAMPTON, individually and on
 5
        behalf of all other similarly
        situated,
                                         ) 2:08-cv-422 TJW
 6
             Plaintiff(s),
 7
        vs.
 8
        TYLER TECHNOLOGIES, INC., and
 9
        EDP ENTERPRISES, INC.,
10
             Defendant(s).
11
                 DEPOSITION UPON ORAL EXAMINATION OF
12
                        JOY M. BIBLES MCLEOD
13
                              1:35 P.M.
14
                             MAY 18, 2010
15
                    520 PIKE STREET, 12TH FLOOR
16
                         SEATTLE, WASHINGTON
17
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      REPORTED BY: MARY L. GREEN, CCR 2981
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      ALSO PRESENT:
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12
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8 (Pages 20 to 23)

Page 20 Page 22 his department did. When I saw Marilyn, she told me 1 Q. And then you mentioned Darren Dundis. 2 A. Yes. 2 about what her department did. Mostly these people 3 told me about what their departments did. They didn't 3 Q. What was his group? come in to tell me about what they were going to do 4 4 A. His group worked with conversions if I recall, 5 and although I interfaced with some of those people, he training me. didn't train me. I didn't do anything with those 6 The consulting manager that I worked with, she 7 7 had very little time for me because she was on the way people. 8 from a meeting or to a meeting, so these people were 8 Q. Do you recall anything from your interview 9 introducing themselves to me to tell me about EDEN. 9 with him wherein you might have discussed the position 10 that you were taking in particular? 10 They weren't coming in to tell me how they were going 11 to interact with me, because I didn't work with any of 11 A. If there was a problem in conversion, his group was the people that I contacted. That's what he 12 12 13 13 Q. Mindy D'Andrea, you mentioned you spoke with told me that they worked with conversions. If there's 14 her and ultimately she became your supervisor. 14 a problem in a conversion, his group was the people 15 15 that were called. A. Right. 16 16 Q. What do you recall from your discussions with Q. When you say conversion, as I understand it --17 17 and tell me if I'm way off base -- they took the Mindy D'Andrea? 18 18 customer or client's data and converted it from their A. They were very, very brief, because she was on 19 19 the way somewhere. She's the one that told me she was old system into the Tyler software. looking for someone that was a self-starter; that there 20 20 A. That's correct. 21 21 would be travel; that she would be trained very well, Q. And you didn't work in that conversion group 22 that type of thing, but my time with her was very, very 22 itself? 23 brief, so there wasn't a lot of input about what the 23 A. No. But I still did have to deal with them 24 24 sometimes in that when there was a technical issue even expectation would be other than what I already told 25 you. 25 with the auxiliary modules, still their group were Page 21 Page 23 1 Q. Marilyn, whose last name we don't know, what 1 people that I sometimes had to deal with, because they 2 was her group or her department? 2 were technical support. 3 A. She -- if I remember right, her module that 3 Q. So you went in and you interviewed with the 4 she implemented was utility billing. Other than her 4 five different people that we have just mentioned. Did 5 5 being very pleasant and very friendly, she was telling you have any follow-up telephone or in-person 6 me what a great company it was to work for, and she was interviews with anyone at Tyler Technologies? 7 7 A. No, Ma'am. a very positive upbeat person, but I never worked with 8 8 Q. How did you -her. 9 Q. And what was -- Ms. D'Andrea, what was the 9 A. Oh, Bruce Volkens was another person I met. 10 group, department, module that she supported? 10 He was the VP. 11 11 Q. What do you recall from your discussion with A. Auxiliary services. She did some of the 12 auxiliary modules, so we didn't do -- we didn't 12 Mr. Volkens? 13 implement necessarily accounting modules that 13 A. Another person telling me what a great place 14 14 it was to work, but very distant. interfaced with general ledger. 15 15 Q. Which module did you work on when you were Q. What do you mean by distant? 16 16 A. He just -- he was -- he was executive hired? 17 A. The modules that come to mind the most because 17 management, just very, very much -- it's a great place 18 they were the ones that I remember implementing modules 18 to work, nice to meet you, you know, executive 19 were like project management, and I will have to sit 19 management meeting a prospective employee and just 20 20 here and try to think of others. That's the one I very, very, very friendly but got important things to 21 21 spent the most time on was project management; that I do. He didn't really give me any information. Very --22 22 became the most proficient with. O. Didn't spend much time with him? 23 23 Q. It's actually a software module relating to A. Yeah. I mean, he met me more because

24

executive management, I think, needed to meet me, but

he didn't give me any information.

24

25

project management?

A. Right,

10 (Pages 28 to 31)

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	Page 28		Page 30
1	salary.	1	to me either. They didn't tell me that salary meant
2	Q. And what is your understanding of salary?	2	that they were going to work me regularly over 40, 50,
3	A. That I wasn't paid hourly.	3	60 hours a week either.
4	Q. So in other words, is it your understanding	4	Q. Did you ever ask?
5	that \$50,000 that's identified in the document we've	5	MS. BAGLEY: Object to the form.
6	marked Deposition Exhibit 4 was what your annual salary	6	A. That they were going to abuse salary? No, I
7	would be regardless of the amount of hours worked?	7	didn't.
В	MS. BAGLEY: Object to the form. You	8	MS. PERLIONI: Objection; nonresponsive.
9	can answer.	9	Q. (BY MS. PERLIONI) Did you ever ask anyone how
10	Q. (BY MS. PERLIONI) You still answer.	10	the exempt or salary status worked or what it meant?
11	A. Yes. 1 yes.	11	A. No. But they never asked me if it was okay to
12	Q.' Did you ever were you ever told by anyone	12	just work me regularly like that either.
13	that you would receive additional compensation if you	13	MS. PERLIONI: I'm going to object to
14	worked over a certain amount of hours or anything like	14	everything beyond no being nonresponsive.
15	that?	15	Q. (BY MS. PERLIONI) Did you at any time I
16	A. No. My understanding is salary was different	16	mean, throughout this time period you received your
17	than that,	17	paycheck, correct? Throughout your employment with
18	Q. So you don't get overtime pay? There is a	18	Tyler Technologies, you received a paycheck, correct?
19	flat salary regardless of how many hours you may work?	19	A. Yes.
20	MS. BAGLEY: Form.	20	Q. And your paycheck was the same amount
21	Q. (BY MS. PERLIONI) Is that your understanding?	21	regardless of the number of hours you worked, correct?
22	A. No. That wasn't my understanding.	22	A. Yes.
23	Q. What was your understanding?	23	Q. And at any time, did you go talk to anyone at
24	A. My understanding of salary was that it was	24	Tyler Technologies management or human resources and
25	equitable hours; that it balanced out.	25	question or complain
	Page 29		Page 31
1	Q. What does that mean? I'm sorry.	1	A. Yes, I did. I talked to my manager more than
2	A. That if they worked you 60 hours one week,	2	once.
3	that it balanced out in another week, because people I	3	MS. BAGLEY: Let her finish the
4	knew who worked salary, that's the way that it worked	4	question.
5	for them.	5	THE WITNESS: Okay,
6	So my understanding of salary was that if you	6	Q. (BY MS. PERLIONI) Your manager, Mindy
7	worked 60 hours one week that your employer would work	7	D'Andrea?
8	it out with you the next week that you might be able to	8	A. No. Go ahead and finish your question.
9	work 20 hours or 30 hours and balance things out and	9	Q. We got it. Mindy D'Andrea?
10	that exempt meant my understanding of the exempt	10	A. Yes, I did.
11	statement was that you weren't hourly; that you didn't	11	Q. Tell me the first time you spoke with
12	get docked for your pay. If you worked 60, then you	12	Ms. D'Andrea.
13	and your employer would make that up the next week.	13	A. Within two months of employment.
14	That's what I thought salary was, because the	14	Q. And what did you say to Ms. D'Andrea?
15	people I knew that worked salary, that's the way it	15	A. I said, I notice that I seem to regularly be
16	worked for them.	16	working about 50 hours a week and a couple times 60
17	Q. Did anyone at Tyler Technologies ever tell you	17	hours a week, and she said, You're salary, and I said,
18	that that's how it works at Tyler Technologies?	18	Well, that doesn't seem fair, and she said, Well, when
19	A. No.	19	you're training, you will be working 50, sometimes 60
20	Q. The people that you knew that worked in such a	20	hours a week, but once you're trained, every now and
21	way that gave you your impression of what it meant to	21	then you'll have a week that's about 30 hours a week.
22	be salary, were any of those Tyler Technologies	22	I never saw a 30-hour week and rarely saw a 40-hour
23	employees?	23	week.
24	A. But nobody at Tyler told me that they were	24	Q. Anything else in your conversation with
25	going to work me 50, 60 hours a week and not make it up	25	Ms. D'Andrea?
_			

11 (Pages 32 to 35)

		,	11 (Pages 32 to 35
	Page 32		Page 34
1	A. I had that conversation with her at least	1	training, and I said, Well, Mindy, when am I going to
2	three times.	2	get a break? When am I going to get a lighter week?
3	Q. I'm asking about the first time, and I want to	3	So she said, Well, you're still training, but when
4	know everything you can recall under oath that you can	4	you're done training, you'll see a 30-hour week.
5	attest to you recall you saying it and you recall her	5	So I left and figured, well, maybe I'll just
6	response. Anything else you recall from that first	6	get to see a 30-hour week in the future. About three
7	conversation?	7	months later, I had approached her again. No, no one
8	MS. PERLIONI: Can the record reflect	8	was present. No, I didn't make a record of the
9	how long we're sitting here?	9	conversation. She told me again I was still training
10	A. No. There was nothing else.	10	even though I had been going out to client sites by
11	Q. (BY MS. PERLIONI) You said that first	11	myself.
12	conversation was approximately two months after the	1.2	Q. Anything else that you recall during this
13	beginning of your employment?	13	third conversation you had with Ms. D'Andrea?
14	A. Yes.	14	A. Other than I was getting increasingly
15	Q. When was the second conversation you had with	1.5	frustrated, no.
16	Ms. D'Andrea where you raised the issue of the hours	16	Q. Did you ever speak with anyone other than
17	you worked?	17	Ms. D'Andrea about your concerns with the number of
18	A. It was about three months after that.	1.8	hours you were working?
19	Q. Real quick going back to the first	19	A. Yes. I spoke with Connie Shaw.
20	conversation. Was anyone else present when you had	20	Q. How many times did you speak with Ms. Shaw?
21	this conversation?	21	A. Once.
22	A. No, there wasn't.	22	Q. Do you recall when that conversation with
23	Q. Did you make any notes about this	23	Ms. Shaw occurred?
24	conversation?	24	A. Probably about let's see a month after
25	A. No, I didn't, because I trusted her at her	25	the second conversation I had with Mindy. No, I didn't
	Page 33		Page 35
1	word.	1	make a record of the conversation. No, no one else was
2	MS. PERLIONI: Objection; nonresponsive.	2	present. And she told me you're salary.
3	Q. (BY MS. PERLIONI) My question was did you make	3	Q. She's obviously responding to something. What
4	any notes about that conversation?	4	is it that you asked Ms. Shaw?
5	A. I said, no, l didn't.	5	A. I told Ms. Shaw about the conversation I had
6	Q. Going to the second conversation apparently	6	with Mindy but not in specific detail, because I was
7	three months after the first conversation, can you tell	7	trying to be protective of my manager and not be
8	me where the second conversation occurred?	8	specific. I broached the subject about being salary
9	A. It was in a conference room.	9	and working so many hours and asked about light weeks,
10	Q. Was anyone present other than you and	10	and she said that's up to your manager.
11	Ms. D'Andrea?	11	Q. What do you mean when you say light weeks?
1.2	A. No. No one was present.	12	What did you ask her about light weeks?
13	Q. Tell me what you can recall and testify to	13	A. Weeks less than 50 or 60 hours.
1.4	under oath as you having said and Ms. D'Andrea having	14	Q. And you say Ms. Shaw her exact words were
15	responded.	15	that's up to your manager?
16	A. It was the it was almost word for word the	16	A. That's up to your manager.
17	same conversation.	17	Q. And when she said you're salaried, did you ask
18	Q. I'd like you to tell me what you can sitting	18	her what that means?
19	here recall having said to Ms. D'Andrea and what her	19	A. No, I did not. She just said that was the pat
20	response was.	20	answer. You're salary.
21	A. I reminded Mindy of the conversation we had a	21	Q. Did she explain to you that means the salary
22 23	couple months earlier, and she said, Well, I told you	22	remains the same regardless the number of hours you
24	when you were training that there would be 60-hour weeks, and I said, Well, Mindy, I still haven't seen a	24	Work?
25	30-hour week, and she said, Well, you're still	25	A. She just said you're salary
23	50-nout week, and she said, well, you're sim	123	Q. Did you ask her at any point in time is my

26 (Pages 92 to 95)

-		_	26 (Pages 92 to 95
	Page 92		Page 94
1	process of some of the auxiliary modules of their EDEN	1	that they purchased.
2	financial software" package.	2	Q. Is every client the same?
3	Do you see that?	3	A. No, Ma'am.
4	MS. BAGLEY: Purchase.	4	Q. What kind of nuances would you come across?
5	MS. PERLIONI: I'm sorry. Purchase.	5	A. Some people might just have phases. Some may
6	Thank you.	6	have phases and task. Some might have phases, tasks,
7	A. Yes.	7	subtasks. Some may be a parks department. Some may be
8	Q. (BY MS. PERLIONI) What do you mean by that?	8	the city where they handle construction, where they do
9	A. The implementation process, we had as I said	9	construction for the city.
10	before the training materials that showed them or	10	So they might all use it different ways, but
11	walked us through the configuration. There were	11	the basic idea is the same that they want to be able to
12	certain things they couldn't even train on until the	12	use their budget and budget each phase and task.
13	site was configured. That meant plugging in required	13	Q. But because of the nuances, do you have to
14	data.	14	change the preferences within the software to be able
15	Then we had this prepackaged thing to show	15	to facilitate the type of project accounting this
16	them how to train. They got their training materials,	16	particular client may utilize?
17	and then we showed them how to use the software. We	17	A. Yes, Ma'am, because some people may want it to
18	put in the required information they would need. For	18	autonumber. Some people might say we want to pick our
19	example, project accounting, we had to help or they	19	own numbers. Some people might say we only want a
20	showed us whether or not they needed phases.	20	five-digit phase number. We configure that for them so
21	We didn't help them make decisions, but if	21	that once the configuration is done and we set the
22	they had, for example, construction accounting, if they	22	preferences, they can go in and manage it.
23	wanted phases or if they wanted tasks, we showed them	23	Q. As you're having these discussions with them,
24	how to put that information in. Then we showed them	24	are you showing them how to do it or is there initial
25	how to use the project accounting service.	25	discussion to set it up with all the preferences based
1	Page 93		Page 95
1	Then they had an agenda and a checklist of	1	on how they run project accounting and then later you
2	things they had to have done so when we came back we	2	show them how to do it?
.3	could proceed with showing them how to use it, and then	3	A. Yes.
4	we just walked them through this agenda step by step.	4	MS. BAGLEY: Object to form.
5	It was kind of a turnkey thing. And then we turned it	5	Q. (BY MS. PERLIONI) Am I correct in that?
6	over to them so they could use it.	6	A. Well, we would go ahead and configure it to
7	Q. What do you mean by you go in there and	7	decide how many digits do you want, do you want phases
В	you're sitting down with the customer, with the client.	8	or tasks, and then once we decide the client decides
9	Are you presenting with a PowerPoint?	9	what they want and we configure it, then we'd say,
10	A. Not with project accounting. Sometimes they	1.0	okay, now that you understand what the structure is,
11	started with a PowerPoint because it was an overview of	11	you need to set this up. This is your to do list.
12	this is how project accounting works to help them	12	Before we come back, these things have to be done.
13 14	understand how to frame in the things that they were	13	Then we come back and we'll show you what you need to do next.
15	going to need to do so they could make their own decisions.	14	Q. When you say we, who is the we?
16	Q. So then you sit down and you engage with the	16	A. I'm sorry. The client. We show the client
17	client to figure out how they manage their project	17	what they need to be done. When I say we, I mean the
18	accounting I think you said differently phasing	18	client. I show the client.
19	and things like that?	19	Q. Typically it would just be you and one or two
20	A. Yes, Ma'am.	20	people from the client?
21	Q. What is it you're trying to understand when	21	A. Usually a team, the implementation team on the
22	you're making this inquiry of your client?	22	client side. If I'm shadowing, then the we would be
23	A. How they translate their project accounting	23	the EDEN person and I or the Tyler Technologies person
500		24	and I.
24	process from whatever they're doing currently so they	12.3	allu 1.

27 (Pages 96 to 99)

NA.			27 (Pages 96 to 99
	Page 96		Page 98
1	If you're shadowing, that means you're going along with	1	packaging of these implementation packages of to dos
2	another Tyler Technologies person to watch them go	2	and the structure of things you have. You give the
3	through the implementation process?	3	agenda to the client. We have this list of things that
4	A. Or they're watching me because I'm training	4	we're supposed to do, and we present that to the
5	them.	5	client. We have these things that we implement from,
6	Q. So if it's not a situation where you're	6	tried and true implementation guides, and that's
7	shadowing someone or they're shadowing you while you're	1	what
8	training them, it's just you and the client team?	8	Q. Like what kind of thing? Is it like a recipe
9	A. Yes, Ma'am.	9	where you say I need to tell you now that you need
10	Q. Who would be amongst that client team?	10	to
11	A. It could be the treasurer. It could be the	11	A. Yes, Ma'am. It's pretty much a recipe.
12	accounting department. Sometimes it's like persons	12	Q. You use no discretion in there whatsoever?
13	from all the other groups, parks and recreation,	13	You don't use your brain basically?
14	construction, other people who would be involved that	14	MS. BAGLEY: Object to the form.
15	will be affected by the projects, because they might	15	A. No. We go if we go off the guide, we're
16	have to set up their own project. You might have parks	16	supposed to contact the consulting manager or the
17	and recreation, the library, anybody who would have	17	project manager.
18	need to use that project.	18	Q. (BY MS. PERLIONI) And these agendas, they
19	Q. And does that differ by client as well?	19	don't have those client nuances listed, correct?
20	A. Yes, Ma'am.	20	A. No, Ma'am, they don't.
21	Q. And going into it, do you know these types of	21	Q. So you have to talk to the client and find out
22	nuances that are client specific?	22	what the nuances are for any particular client,
23	A. At the first configuration meeting, you may	23	correct?
24	not.	24	A. That's correct.
25	Q. And that's a face-to-face meeting?	25	Q. And then you configure based on the different
	Page 97		Page 99
1	A. Yes, Ma'am.	1	nuances of this particular client?
2	Q. And approximately how long does your first	2	A. Yes, Ma'am.
3	configuration meeting typically last?	3	Q. And then when you give them their task list,
1	A. It could be two days. It depends on how big	4	does that have to be in any way altered based on the
5	the client is.	5	nuances that the particular client brings to the table?
6	Q. It could be two days. It could be what?	6	A. Well, the implementation guide allows for
7	A. It could be one day. It could be two days. I	7	those nuances, because particularly with project
8	guess if it's a county, it could be three days. It	8	management, the software is configured with enough
9	depends on who comes to the meeting.	9	variety or enough diversity to allow for those.
10	Q. Why does it take so long to have those types	10	So there's a lot of flexibility in the way
11	of discussions?	11	that those modules are, particularly the module that I
12	A. Because sometimes you're deciding it could	12	implemented, in that if it can't fit within this box
13	be because you're configuring the client. It could be	13	with all these different varieties, then we contact the
14	because only certain people can be there for the first	14	project manager and say it won't fit into the mold with
15	meeting to get these decisions hammered out. It could	15	all these variations. The client wants to do this.
16	be certain departments are going to be at the first	16	What should I do?
17	meeting and then you're showing another group for the	17	Q. Just so I'm understanding, the software has so
18	second meeting. It just depends.	18	many variables or options that are available?
19	Q. As you work through the different variables or	19	A. Yes, Ma'am.
20	nuances for this particular client and you configure it	20	Q. And then you sit down and go over that with
21	in their system, you said you then give them sort of a	21	the customer
22	task list?	22	A. Yes, Ma'am.
23	A. Yes, Ma'am.	23	Q and determine what they want to do, and
24	Q. How do you come up with that task list?	24	then you configure all these different available
25	A. The task list is already preformed by the	25	options within the software?

28 (Pages 100 to 103)

			28 (Fages 100 to 103)
	Page 100		Page 102
1	A. Yes, Ma'am.	1	where you can go in and look at it and understand how
2	Q. So that's your first meeting?	2	the particular client is set up?
3	A. (Nodding head).	3	A. Could you please 1 don't understand your
4	Q. Then what happens at your second meeting with	4	question.
5	the client?	5	Q. Someone goes in and takes the client's data
6	A. We leave the client with a to do list	6	and converts it into Tyler Technologies software based
7	according to the agenda. They have a checklist, a task	7	on whatever the agreement is with that particular
8	list. Then if they're not done and they're not ready	8	client, right?
9	for that second meeting, we just don't have it, because	9	A. Uh-huh.
10	we can't proceed according to the implementation	10	Q. And that's going to the ultimate configured
11	recipe, we can't proceed with the next step, and the	11	software is going to differ between clients, right?
12	client is supposed to be ready.	12	A. Right.
13	When they are, we come back with the next	13	Q. So you got to look at it, I would think,
14	phase, and then we say, okay, now we're going to go	14	before you walk in to train on it.
100	ahead and proceed with the training. You're set up.	15	A. Oh, you mean like a test database?
15	You're configured. Now let's show you how you're going		Q. Yes.
16	to handle this.	17	A. Oh, okay. Yes.
17 18	That's when they go in, they do their	18	Q. So once you get the test database, what do you
		19	do with it?
19	training, and they start finishing putting in their budgets, for example, with the module I did, and at	20	A. Like preview the data that's in there?
20	that point it becomes turnkey. They go in, they start	21	Q. Do you do any preparation so you understand
21	*	22	what these systems are?
22	using it.	23	A. I deal with auxiliary modules. I mean, it's
23	At that point they're actually testing the	24	not like I look at the core ledger. I'm not looking at
24	system as well, and if they have any problems, we're there with support. We work with technical if there's	25	general ledger or accounts payable or anything like
25			
	Page 101		Page 103
1	any problems, and they're running the system through	1	that, so with the auxiliary modules, there wasn't a lot
2	the hoops.	2	for me to see,
3	Q. Back up. When you go back the second time,	3	So, I mean, you go in and you make sure
4	are you sitting down at their actual computers?	4	there's data there. You make sure that things look the
5	A. I'm not. They are	5	way you expect them to see to make sure that they're
6	Q. And you're walking around looking over their	6	linked and set up, so, yes, there is some preview of
7	shoulders?	7	things, but it's not the same thing as with the general
8	A. Yes, Ma'am.	8	ledger or core modules.
9	Q. And what are you having them do on their	9	Q. The companies or the clients that you worked
1.0	computers?	10	with are governmental entities, municipalities,
11	A. They're entering data. They're setting up	11	whatnot?
12	their phases for their projects.	12	A. Yes, Ma'am.
13	Q. And is this a live scenario or a test	13	Q. And what were their hours?
14	scenario?	134	A. Their hours were sometimes people were in
15	A. In most cases it's a live scenario.	15	at 7:30, 8, 8:30. We usually started trainings at
16	Q. The second time you go in?	16	8:00.
17	A. I believe so.	17	Q. And would end at what time?
18	Q. The data they're entering is actually live on	18	A. End at 4, 4:30. Sometimes people when I
19	their system?	19	worked with the City of Albany, I'd get there sometimes
20	A. Yes. I'm trying to think of the last city	20	at 7:30.
21	that I implemented. I believe it was a test I	21	Q. And leave when?
22	believe it was a live environment.	22	A. Sometimes 5, sometimes 6.
23	Q. Did you ever get a skeletal or test	23	Q. But the employees are gone. They work their
24	environment that once it's gone through configuration	24	set schedules, correct?
25	and it's set up in the initial set-up for the client	25	A. They do, but IT would be there later or

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Page 108 Page 110 Q. So you were required to say we followed 1 and then if I can identify what the reason is. Sometimes it just boils down to the fact that they're 2 schedule today? not going to engage no matter what, and then I turn 3 3 A. Even if that's all the e-mail was. An e-mail that over to the person who is senior in class and see to the project manager every day to say training went 4 fine, training didn't go fine, training went fine, this 5 what they can do. A lot of time I don't have to take 5 person is being difficult, we're on schedule, we're not 6 care of that at all because the senior person in class on schedule. We were required to e-mail the project 7 has already figured it out and takes care of it 7 8 themselves. В manager every day. 9 Q. So as you're interacting with the employees Q. That's my point is it's not going to be the 9 10 and they're playing with their system, I assume they're same every day. Sometimes you're going to be on 10 11 asking any number of questions about what they're 11 schedule. Sometimes you're not. 12 viewing on their screens. 12 A. Right. Q. Why wouldn't you be on schedule on certain 13 A. Uh-huh. 13 14 Q. You have to be able to respond to those 14 15 questions, right? 15 A. You might have somebody in class who is being difficult. There might be a problem with IT. The 16 16 A. Right. 17 17 Internet might have gone down. There could be any Q. As you're getting the questions, do you ever, 18 okay, I see by the questions they're asking they didn't 18 number of reasons. 19 grasp something we already went over and then decide to 19 Q. How do you figure out if a particular employee 20 go back and go to whatever it is they hadn't grasped to 20 is not understanding what you're trying to explain to 21 make sure they got that before moving on to the next 21 22 subject? 22 A. Because you have to stop class several times 23 A. Uh-huh. 23 to explain. 24 Q. I would assume it has to be somewhat fluid, 24 Q. Because they're asking questions? 25 because you don't know what the customer is going to 25 A. Uh-huh. Page 111 Page 109 Q. And do you ever watch the employees that 1 grasp, not grasp, right? 1 2 A. Right. you're training and say, okay, this person is not 2 Q. So you have the initial set-up session. Then 3 3 asking questions and get the impression that they're 4 you have the go back, this training session you've 4 not understanding because they're being quiet as 5 described. How many times did you go back for those 5 opposed to asking lots of questions? 6 training sessions? 6 A. Uh-huh. 7 A. We didn't ever do a repeat session unless the 7 Q. And what do you do then? client asked for it. The training session usually 8 A. Then you just try to engage them. 8 9 would be if they had a test database, it would be on 9 Q. How do you do that? 10 the test database and then we'd move over to live, 10 A. You call on them. You ask them questions. 11 their live environment where they're really working on 11 You tactfully, diplomatically try to include them. 12 things and getting real data in there. So generally 12 Q. So tell me some of the strategies you utilized 13 like a set-up test and then usually three visits would 13 for trying to get these employees to really grasp the 14 system that you're trying to explain to them. 14 do it. Then we turned it over to them. 15 15 Q. Is that the Go Live time? A. I would ask them, for example, or say why 116 A. Yeah. 16 don't you give me some examples of how that works in Q. And you participate in that Go Live as well? 17 your department and just kind of call them out. 17 18 18 A. Uh-huh. That's on-site support when they're There could be any number of reasons they 19 19 in live environments. weren't engaged. They didn't like the fact that their 20 Q. So what do you do when it's Go Live and 20 department was going through change. They're sitting 21 21 they're in their live environment? Are you basically there on the Internet playing. They're resentful about just watching them do their work and a resource in case 22 having to be there when there's a whole bunch of work 22 23 anything goes wrong? 23 on their desk. 24 A. Absolutely. An on-site person so that if 24 There could be any number of reasons, so I try

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there's a problem, then direct line to support, to the

to figure out why they're not engaging, first of all,

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Page 112 Page 114 that they didn't convert data. 1 technical consultant. If they're doing their data check, checking for data validations, that sort of 2, Q. Let's read the next sentence. Actually, I 2 3 want to make sure, because we talked really about the 3 4 Q. And after the Go Live, do you have any 4 first part of that sentence. What about helping troubleshoot the software modules if there were support 5 follow-up contact with the customers? 6 issues and training the customer's employees on the use 6 A. If they have a follow-up visit, if that's -- I 7 7 and operation of the EDEN software? That's true? guess if that's part of their -- if the project 8 A. All those things are true. θ managers work that out with them, there would be a 9 9 follow-up visit to see how things are going. Again, I Q. The next one, "I would assist with verifying 10 the customer's data after it was converted and set up 10 didn't work with the general ledger, so I wouldn't do 11 various software modules." 11 any visits like that. 12 12 Q. After you leave the client's site, do you have A. It did get converted from test database, and 13 13 this is where I was coming from from the test database any further customer support? 14 to the production site but not from the legacy system. 14 A. The client always had customer support but not on-site support with me as the implementation 1.5 15 Q. So where you are working with assisting with 16 16 verifying the customer's data after it was converted consultant. 17 17 and set up the various software modules, that's from Q. So once you're done, you've taken them through 18 18 the test -implementation and Go Live, then from there any further 19 19 A. From test, right. support was through somebody else? 20 20 A. Yes. They wouldn't have seen me again unless Q. -- to the live data? 21 21 there was another auxiliary module that I would be A. Yes, Ma'am. 22 22 Q. So you're helping them once it's already implementing. 23 23 Q. Let's go back to Deposition Exhibit 11. I'm converted to get things ready to Go Live? 24 24 A. Where they're verifying -- like if something continuing to what I had read before, so the next went from test to their live and there was something 25 sentence says, "This process involves the conversion of Page 113 Page 115 the customer's data from their existing software to the 1 wrong like a misalignment of data and stuff, that's 1 new EDEN software, helping troubleshoot the software 2 when I call support and I say something happened when 2 3 it got converted from test to production. That's when 3 modules if there were support issues, and training the customers' employees on the use and operation of the 4 I place the calls. 4 EDEN software." But they didn't have data get converted from 5 6 like a legacy system to the other, not with project 6 Do you see that? 7 A. Yes, Ma'am. 7 accounting. I don't recall with the other modules that I did, and I'm sorry my memory is fuzzy. They may have Θ O. Is that a true and accurate statement? had conversion on the other auxiliary modules, and when 9 A. Yes, it is, but I need to correct the 10 statement of conversion of the customer's data, because 10 I talked about this, that may be what I'm recalling, 11 11 with the auxiliary modules, there wasn't conversion of but I can't tell you right now. 12 Q. How did you identify problems with the data 12 the data, and as we've talked the process through, I'm 13 that had already been converted and was in the test 13 realizing we didn't convert -- the conversion process 14 14 as a whole there was from the GL but not on auxiliary 15 A. That went to production? For example, if it 15 modules. 16 was supposed to be -- if we knew that a project 16 Q. So despite signing Deposition Exhibit 11 and 17 declaring under penalty of perjury that it's true and 17 accounting phase was supposed to be all alpha and we 18 correct, you're now stating that that particular 1.8 saw something in there that was all numeric, I knew 1.9 right away that's a problem, and I would get on the 19 statement is not true? 20 A. Not for the auxiliary modules it wasn't. 20 phone with the conversion team and say something 21 Q. You worked on the auxiliary modules, correct? 21 happened when this went into production. 22 22 Q. How would you know it should be all alpha? Is A. You're right, but as I'm talking the process through now, I'm remembering there wasn't conversion of 23 that from your discussions with the client? 23 24 A. Exactly. We configured it and we said we need data. I didn't remember that part. It wasn't -- I 24 25 wasn't trying to be misleading. I just didn't remember all alpha phases and we've got numeric subtexts. We've

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Page 116 Page 118 1 I'm going to call the project manager. Those are the got a problem. 1 2 kinds of things I would do. 2 Q. Give me some other examples of types of problems that you personally were able to identify when I would never go off what our plan was, call 3 3 the project manager, call conversion, because Tyler 4 looking at the customer's data in the test program. 5 A. If we would have had subtasks that said things Technologies had their own plan about what to do if like land use, permitting, and those ended up in phase there was a problem, but the client also had to develop 6 7 a plan about what they were going to do. 7 descriptions, that would have said construction 1, construction 2, construction 3, and those descriptions If their Go Live date was June 1, obviously Я 9 they couldn't do that, so when they developed their 9 ended up in phases, I would have known we've got a problem here because those are subtask descriptions in 10 plan, it had to also include what we were going to do 10 11 as a company, which meant we were going to work with 11 phase descriptions. That's an issue. 12 our conversion team, talk to the consulting manager, 12 So those are the kinds of things that would 13 because obviously that meant another trip for me to 13 have jumped out. If we would have had budgeting 14 come down there once everything was cleaned up. numbers in phase descriptions, those would have been a 14 15 Q. So you're collaborating with the client. 1.5 Q. How do you know that, though? 16 You're collaborating with Tyler. You're all working 16 17 together to come up with a plan for whatever it is 17 A. Well, when you see the client, you set it up you've discovered when you're looking at the software? 18 and you work with project accounting enough, you start 18 recognizing what phase descriptions are, and when you 19 19 A. Right. Q. "I also trained clients on how to operate the 20 see budget numbers show up in a phase description, you 20 21 21 new software program." know at first glance that we have a problem. 22 22 Do you see that? What different methods did Q. So that's based on your prior experience? 23 you utilize to train clients? I mean, it could be 23 A. Exactly. Q. What other kind of things are you looking 24 classroom training with a PowerPoint, pure lecture, 24 sitting down at computers, one-on-one with some people 25 through of the test data to look for to try to Page 119 Page 117 1 that are struggling. Just give me some of the various troubleshoot or see if there are any problems? 1 2 different types of training that you utilized when A. When the client imports budgets and you know 2 3 working with clients to teach them how to operate the they've imported budgets and they were there in test 3 4 new software program. and they're not in production, that's a problem. 4 A. Well, I didn't deviate from the Tyler plan. I Q. Any other kind of things that you're looking 5 5 had to stay with that, because that's duplicatable, so for to try to see if there are any problems with the 6 6 7 everything was based on that. 7 Q. What Tyler plan are you talking about? 8 8 A. The client does the validating, and then when A. The Tyler training plan for whatever module we 9 they say there's a problem, I come and confirm that 9 were implementing, because the whole idea is if there's a problem, and then I would go ahead and call. 1.0 10 O. When you say validating, you mean comparing, I 11 something happened to me, somebody else had to pick up 11 12 right where I left off, and people couldn't be told guess, what the Tyler software is showing and what they 12 13 something different or be confused by that. 13 expect it to show? 14 Q. But the plan, is that like a customer 14 A. Exactly. 15 Q. Let's go back to your declaration that we hand-out? Is that something you're giving to the 15 16 marked Deposition Exhibit 11. "If there were errors in 16 17 A. Yeah. There's a training guide. There's an 17 the converted data, I would assist the customer with instruction manual. Everything has to be duplicatable, developing a plan for correcting errors in their 18 10 so whatever it was, it had to stay with that. So if I 19 19 existing database." 20 was working with a client, that was always the 20 What does that mean? 21 A. Well, if they had errors -- well, let's say 21 foundation to keep that duplicatable. 22 the budgets were missing. Then we would sit there and 22 If I was out of the picture, we couldn't 23 I would say, okay, first of all, I'm going to call the 23 confuse the client so that if somebody else came in

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that the client was saying, well, Joy was just here, and that's not how she trained us. So it always had to

conversion team and we'll see what we can do to get

that taken care of. Obviously you can't roll this out.

24

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33 (Pages 120 to 123)

_			33 (Pages 120 to 123)
	Page 120		Page 122
1	be with that, whether it was one-on-one, whether it was	1	live. I don't know what no conv means.
2	a group of people, whether it was city, county,	2	Q. Can you hand me Deposition Exhibit 13 back?
3	whatever it was.	3	A. (Handing).
4	There was a PowerPoint to do an overview.	4	Q. I'm going to hand you something else. This
5	There was always an agenda that went to the client	5	one I'm marking Deposition Exhibit 14, and this may be
6	before the trip. Then we just showed them whatever was	6	easier to read.
7	in the Tyler training, the Tyler training materials,	7	(Deposition Exhibit 14 was marked for
8	the overhead hands-on, and then usually picked somebody	8	identification,)
9	from the class to do the driving.	9	MS. PERLIONI: I'm sorry. My pages got
10	We called it the driving so they could roam	10	stuck together.
11	around the application, which left us free to go around	11	Q. (BY MS, PERLIONI) Take a look at Deposition
12	the classroom, so if someone was struggling we could	12	Exhibit 14. See if you recognize that.
13	help them, hold people more accountable if they were	13	A. (Reviewing). No.
14	going to check e-mail or be on the Internet, and then a	14	Q. You might not recognize the actual print-out
15	lot of questions and answers and some exercises so that	15	or the format of this report. I'm just wondering if
16	people could get some hands-on with that.	16	you look on it if any of the data or information that's
17	Q. You write, "I performed my job primarily at	17	contained on Deposition Exhibit 14 looks familiar to
18	the customers' offices where I would remain until the	18	you,
19	training was complete and the customer was up and	19	A. (Reviewing). It looks like some time entry.
20	running on EDEN software."	20	Q. Under sold to short name on Deposition
21	Approximately how many times did you actually	21	Exhibit 14, do you see the first one says Highland?
22	go out to a customer site?	22	A. Uh-huh.
23	A. I believe it was a minimum of three.	23	Q. Who do you believe that to be?
24	Q. Is that per implementation or is that three	24	A. I don't know.
25	times total during your employment?	25	Q. What about below that, Albany?
	Page 121		Page 123
1		Π.	
1	A. Per implementation.	1	A. Uh-huh. Yeah. In Oregon.
2	Q. And do you recall how many implementations you		Q. What is that?
3 4	did?	3	A. That was a client I did project accounting
5	A. No, Ma'am, I do not.	4	for.
1	Q. I'm going to hand you a document that I marked	5	Q. I thought you didn't do any project
6 7	as Deposition Exhibit 13. If you'll take a look at	6	accounting.
8	Deposition Exhibit 13 and tell me if you recognize it. A. No.	7	A. I did do that's what I've been talking
9		8	about is project accounting.
I.	Q. If you look at it and I'll represent to you I think this is information that was printed out of	9	Q. I thought you didn't do the accounting module
10	Tyler Technologies' system. If you see customer name	10	at all.
12	sort of in the middle of Deposition Exhibit 13, do you	11	A. Project accounting is an auxiliary module.
13	see City of Pensacola?	12	Q. You're right. I'm sorry. Tumwater.
14	A. Yes, Ma'am.	13	A. Another client I did project accounting for.
15	Q. Was that a client that you performed training	114	Q. So did this appear to be if you look through
16	for?	15	the different sold to, short name the clients for whom
17	A. I think so, and Mindy shadowed me.	17	you worked during the time that you were with Tyler Technologies?
18	Q. Look over at the far right where it says what	18	A. Uh-huh.
19	I believe the heading is supposed to be description.	19	Q. Are there any clients that you recall working
20	Do you see that?	20	
21	A. Yes.	21	with that are not reflected in Deposition Exhibit 14? A. I don't know. I don't remember all the
22	Q. Do the entries under description mean anything	22	clients I worked for.
23	to you?	23	Q. Sitting here today, though, you don't?
24	A. (Reviewing). Vaguely. BQ, what was that? I	24	A. I don't. They don't come to mind, no.
25	can't remember what that module was. Set-up ops go	25	
		16.0	Q. Look at what we have as 13 and 14. It appears

34 (Pages 124 to 127)

			34 (Pages 124 to 127)
	Page 124		Page 126
1	that 13 is the time period beginning in late 2005 and	1	When were you doing that work?
2	going	2	A. When was I doing the studying work?
3	A. City of Pensacola, City of Albany.	3	Q. You got to take the class online and then
4	MS. BAGLEY: Let the record reflect that	4	study.
5	we're all sitting here while counsel is talking. That	5	A. Oh, in the evenings.
6	was a joke.	6	Q. How often were you doing that? Every night?
7	MS. PERLIONI: I'd be willing to comment	7	A. Pretty much.
8	and go off the record. In fact, why don't we take a	8	Q. So about how many hours would you spend each
9	break and let me see if I have much more. I think I'm	9	night either taking the online class or studying the
10	pretty close.	10	material for the online class?
11	(Recess taken.)	11	A. Probably a couple hours during the week,
12	Q. (BY MS. PERLIONI) I had a few follow-up	12	because I did most of my work on the weekends.
13	questions. I wanted to go back to the work you were	13	Q. So only 2 hours during the week actually
14	doing in the evenings that you were talking about that	14	taking and studying?
15	you would do in your hotel when you were out at a	15	A. About 90 minutes to 2 hours in the evenings a
16	client site. Is that work you considered billable work	16	night.
17	or nonbillable work?	17	Q. I'm sorry. So each night?
18	A. No. It was nonbillable work.	18	A. Each night, yes, Ma'am.
19	Q. So that was work that you were tracking on	19	Q. How long did those classes last if you started
20	your spreadsheet but not including in the EDEN software		in October?
21	system?	21	A. I don't recall, because I was on hiatus for a
22	A. Yes. We were told billable work was only the	22	while.
23	time we spent with a client.	23	Q. What do you mean by on hiatus?
24	Q. You mentioned earlier that you were were	24	A. I went on medical leave because my migraine
25	you in school during the time that you were working	25	headaches during and after working for Concur went
		12.3	incadables during and after working for Concur went
	Page 125		Page 127
1	with Tyler Technologies?	1	really bad, so I was on hiatus for a while.
2	A. Yes. Starting in October.	2	Q. During and after working for Concur?
3	Q. So in October of if you started at Tyler	3	A. I'm sorry, For Tyler Technologies.
4	Technologies in September of '05, you would have	4	Q. So when did the migraines start?
5	started a month school a month after you started	5	A. I've always had them, but when I was working
6	with Tyler?	6	with Concur, they got very, very bad.
7	A. Yes. I believe so.	7	Q. Have you ever worked for Concur?
8	Q. How many classes were you taking?	8	A. I'm sorry. I work for Concur now. When I was
9	A. I think it was two, but they were accelerated	9	working for EDEN they got very, very bad.
10	courses.	10	Q. So would they hit you in the evening? Would
11	Q. So you were taking two accelerated courses.	11	it hit you during the day?
12	Do you remember what you were taking courses in?	12	A. They would get really bad during the day.
13	A. There was two, and I don't remember what the	13	Q. And what would you do when you had these bad
14	first two were,	14	migraine headaches?
15	Q. When you say two courses, are they like 3-hour	15	A. I tried to work through them, the cluster
16	courses, like 3 credit hours?	16	headaches, and then I'd start having cluster headaches
17	A. No. They were 4 or 5 credits. I don't	17	at night. A lot of my having to go home had to do with
18	remember how many because when I finished with them,		the headaches.
19	I was getting 6 credit hours, 6 to 8 credit hours when	19	Q. What are cluster headaches?
20	I finished with them. They were online courses, and so	20	A. Cluster headaches are another type of headache
21	depending on the classes, they were 6 to 8 credit hours	21	that strike in the middle of the night.
22	posted when they were finished.	22	Q. So initially you were getting some during the
23	Q. Is that per class or	23	day, and then you were getting them at night as well?
24	A. No. For the two of them.	24	A. Right. And they were interrupting my sleep,
25	Q. And when were you taking the online classes?		and so between the injections and stuff, the Imitrex